We are proud to share with you these “snapshots” from One To World in FY 2012 as we celebrated 35 years of local connections with a global impact.

Every year, thousands of students and scholars come to the New York area from all over the world. Without One To World, their understanding of our country is often limited to news headlines and stereotypes. Few ever have the chance to go inside an American home, have dinner with an American family, visit a public school classroom, or speak with a businessperson in her or his office. We have a priceless opportunity to build understanding and diplomacy, and One To World does everything possible to ensure that these “unofficial ambassadors” of their countries form lasting, positive personal relationships with us, and with each other, while they are here.

One To World began in 1977 as a way to engage international students in American life. What we have become is so much more: an organization that builds life-long mutual understanding and respect among people across the globe.

Each of our programs brings people from around the world face-to-face, to exchange perspectives in an open and engaging environment. We believe that this is the most effective way to break down stereotypes and cultural misunderstanding. What you see in these pages is just a sampling of the many ways we create and foster cross-cultural awareness every day of the year.

Today, One To World is stronger than ever. Thanks to the many generous supporters listed here, our financial picture continues to be excellent. We look forward to continued growth and success, and can’t thank you enough for your involvement!
Deborah Clifford
Executive Director

“I believe that there is a direct connection between the quality of relationships which international students develop while they are in the United States, and the quality of the economic and political alliances they will make in the years to come.”

One To World is designated by the U.S. Department of State as the official coordinator of enrichment programs for Fulbright grantees in the greater New York area, and One To World also offers programs to the 65,000 self-sponsored international students studying in the New York area each year.

Our programs create a constant stream of meaningful, face-to-face interactions in American homes, schools, businesses, and institutions throughout the year.
“Through every One To World program, you develop so much tolerance and understanding...there is no better way to learn about a country but to talk with the real citizens of it. While I’m here, I am an ambassador of my own country, bringing parts of my culture to the world.”

– Anastasia Kondratyeva, Fulbright Grantee from Russia studying at Hunter College

In 2011-12, One To World brought international students and Fulbright Scholars from 107 countries together with Americans to share their lives and perspectives through over 300 unique programs, including the following:

• **Global Classroom** brought international students and scholars into NYC classrooms to share their countries and cultures with K-12 public school students.

• International students attended **Foreign Affairs Conferences** at the U.S. Military Academy and the U.S. Naval Academy, bringing first-hand global perspectives to debates on American foreign policy.

• American families hosted students for **Community Visits** in diverse rural, suburban, and urban settings from Lancaster, PA to Bushwick, Brooklyn.

• Through **Conversations with World Leaders**, scholars met leaders in business, education, philanthropy, and the humanities for an intimate exchange of ideas and insights across cultures.

• **Community Service Projects** with local non-profit partners allowed students and scholars to give back to NYC and engage in the American service tradition.
Frances Sinanu first came to New York nine years ago from Indonesia as a Fulbright grantee studying at Columbia University.

“During my 10 months here at that time, One To World invited me to share my country and culture in public schools as part of the Global Classroom program. Little did they know that this would change my life forever.

“Global Classroom made me envy New York City school children so much, getting to meet people from places they had only heard of. In Indonesia, international education is essentially the study of English as a foreign language, which I’d been teaching at the university level for more than 7 years. But after Global Classroom, I came to understand that true international education has to be so much more than this.

“So when I went back to Indonesia in 2005, I brought Global Classroom with me. I started a similar program called Salatiga Meets the World, through which international students at my university introduce their countries and cultures to Indonesian children. Now, the seed that One To World planted is flowering on the other side of the globe.

“Because of One To World and Global Classroom, I was inspired to return to New York as a Fulbrighter again, studying for my Master’s degree. This time when I return home, I will have an even bigger impact by teaching young people who will become teachers themselves. By spreading the Global Classroom model, I intend to change the way international education is defined in my country.”
OUR SUPPORTERS

AMBASSADOR EXTRAORDINARY
The American Society of the French Legion of Honor
Ray and Barbara Dalio
Deutsche Asset Management
General Atlantic
KPMG
L’Oréal USA
Sharmin and Bijan Mossavar-Rahmani
Susie Gharib and Fereydoun Nazem
Wenke B. Thoman Sterns+ and William S. Sterns III

AMBASSADOR
J. Frank and Susan Brown
City University of New York
Yann Coatanlem+
CPI
Eagle Capital Management
Eaton & Van Winkle LLP
Ernst & Young
Martin Garbus
Glassman & Brown LLP
Rick and Susan Goings
GolinHarris
The Hurford Foundation
The Hyde and Watson Foundation
Kekst and Company
The Malka Fund
Neil+ and Ursula Masterson
Claudette Mayer+
McKinsey & Company
The MetLife Foundation
Monitor Group
Morgan Stanley
Gary and Karen Mueller
Sherry Lee Mueller
New York University Office for International Students & Scholars
Open Society Institute
PricewaterhouseCoopers
Russell Reynolds Associates, Inc.
Raymond Simon
William and Cora Sterling
Thomson Reuters
UPS
Anthony and Margo Viscusi
Alberto and Gioietta Vitale
William Paterson University
Anthony Williams
World Education Services

CONSUL GENERAL
Arlene and Alan Alda
Alston+ Bird LLP
BBDO Worldwide
Bucknell University
Jennifer Cohen+
Fairfield University
David and Vivian Farhi
Michael and Robin Fischer
Edwina Fitzmaurice
Gannett Foundation
Eugene and Anita Goldstein
Scott and Monica Hill
Japan Foundation Center for Global Partnership
James and Marie Johnston
Robert+ and Gisele Lapiner
LAW Foundation
Andrea Nemetz
The Parthenon Group
Pratt Institute
Société Générale
Twentieth Century Fox
Elise van Oss and Rodman P. Neumann
Sharon Wyse

DIPLOMAT
Adelphi University
The Alexander Family Foundation
Nazgol Jahan Alizadeh and Kaveh Alizadeh
Emily M. Altman
Anonymous
Alain+ and Jeanne Barbet
Berkeley College
Mr. and Mrs. Hamid Biglari
Deanne Bosnak
Marion R. Boulteeb and William Z. Smith, Jr.
Bronx Community College
Brooklyn College
Frank and America Burgel
Thomas J. Calianese
James Carter and Theresa Havell
James G. Casey
CJP Communications
Cynthia and Dan Clifford
Dan Clifford and Linda Shih
Deborah L. Clifford
Marshall and Maureen Cogan
Columbia University
Deloitte Tax LLP
Layla Diba
Educational Housing Services
Jean-Marie and Elizabeth Eveillard
Fashion Institute of Technology
Pam and Peter Flaherty
Kenneth Forde
Fordham University
Meera and Vikram Gandhi
Milton and Shirley Glaser
Michael Halloran and Marja Lutsep
David W. Heliak
Yazmet and Valentin Hernandez
Interbrand
J.P. Morgan Private Bank
J.C.C. Fund of the Japanese Chamber of Commerce and Industry of New York
Erik Laney
A. Alex Lari and Meriel Hosty
Jim Lawrence
Manhattan College
Peter M. Mayer
Victor and Tara Menezes
Andrea G. Moo-Young+ and Eric Schreiber
Mountbatten Institute
Pamela J. Newman
Gregory O’Connell
Lubna S. Olayan and John Xefos
Robert Oxnard and Vishakha Desai
Maryam Panahi-Ansary
Liz and Jeff Peek
Michel+ and Louise Perez
Jessica+ and Greg Pliska
Peter and Barbara Roggemann
Sanofi
Monique and Robert Schweich
Kambiz and Nazgol Shahbazi
Margaret and Kenji Shiba
Thomas and Sara Silbiger
Benjamin Soleimani
Michael B. Sperling+
David+ and Joan Steinberg
Washington SyCip
Teachers College, Columbia University
Salvatore and Marie Vaudo
Enzo Viscusi
Charles P. and Shelby S. Werner
Roy and Ginny Young


**CONSUL**

American Institute For Foreign Study
Anonymous
AnswerLab
Maryam Arjomand
Berger & Webb
Roberto Buaron
L. Jane Bush*

The City College of New York
The College of New Rochelle
College of Staten Island/CUNY
Mark Colodny

The Cooper Union
Credit Agricole Corporate and Investment Bank
Margaret T. Evans
Fairleigh Dickinson University
Joseph Farah

Farmingdale State College
Frank Fusaro
Marc+ and Jodi Ganz
Albert and Amira Garbus
Sophie Gervais
Jamie S. Gorelick
Eugene and Emily Grant
Family Foundation
Peter Grossman
Jacob and Rohini Haar
Françoise Hanonik+
Heidrick & Struggles
Hofstra University
Christina and John Horner
Joy H. Ingham

ISEAD

ISI Emerging Markets
Heidi+ and Jeffrey Jacobs

Christopher Jentile
Peter B. Kellner
Kingsborough Community College/CUNY
Jules B. Kroll
Lehman College/CUNY
Jared Licina
Michael Lynne
Garry K. Marshall
Marymount Manhattan College
Mercy College
Gordon P. Miller
New Jersey Institute of Technology
New York University Steinhardt
Colleen and Brian O’Neill
Pace University
Peter Parcher

Louise Parent and John Casaly
Anne Peretz
Jeffrey Ranck
Walter Richter
Gerald Rosa
Maithili R. Schmidt
School of Visual Arts
Jeannine Schoos and Christopher Henry
Marjory E. Searing
Seton Hall University
Dorothy Meadow Sobol
St. John’s University
St. Joseph’s College
Barbara Tober
Jim and Karen Tobin
R. Edward Townsend, Jr.
Antoine Treuille
Víctor Vecchiariello

**ATTACHÉ**

Elkan Abramowitz
Mariam Assefa
Bank of America Merrill Lynch
Thomas Barry
Baruch College/CUNY
John Brademas
Robert and Andrea Brennan
Janice Nadine Bronson and Guilford H. Bartlett
Richard R. Buery
John and Judy Cornwall

Blue Rose Compass
Barber Piail Feit and Glenn Feit
Felician College
Martha Appelbaum and Paul Felman
William W. Ferguson
Grace Frisone
Fulbright Association
Roberto and Gayle Glik
Greg and Jennifer Hewitt

Robert P. Jacobs
Morton L. Janklow
Barbara and Harry Kamen
Carolyn Libretti
Judith M. Moore
N.S. Bienstock, Inc.
Byron Nicas
Peter and Dina Ort
Beatrice Philippe and Zoltan Hankovsky
Howard and Nancy Richardson

Jonathan and Lisa Schwartz
Elizabeth and Stanley D. Scott
Stacey K. Simon
William M. Singer and Catherine Sweeney Singer
Susan and Whitney Tilson
UBS Investment Bank
Ruth Unger
Mary M. Waksim and Simon E. Brown
Carol Wilder

**DELEGATE**

Cidgem A. Acar
Charles and Maryan Ainsworth
Ronald and Cynthia Barry
Shari Becker
Roslyn Allison and Bert Lewen
Mariat Arzam
Kim Baker and Jeffrey Madrick
Barnard College
Ann Keene and Thomas Bartunek
Alex and Sally Bedrosian
Richard and Eleanor Brilliant
Joel H. Brown
Lance J. Brown
Michael and Nancy Bucci
Susan and George Cady
Richard Campagna
Jonathan Cantor
Christopher Cardinal
Robert and Patricia Carey
Kevin Carpenter and Patricia Hurley-Carpenter
Andrew Clarke
Dario A. Cortes
Jeff and Marissa Cushman
Madeline M. Dale
Sachi G. Dastidar
Pauline Eveillard
Judith Factor

Susan and John Ferguson
Marjorie L. Fine
Marcella Frank
Jonathan Franzen
Becca Freeman
Harriet Mayor Fulbright
Liz Garbus and Dan Cogan
Toby and Charles Gati
Paula L. Gavin
Jennifer Golden
Jessica Greenstein
Jeffrey and Donna Grundy
Robert and Ellen Gutenstein
Jon and Debbie Hein
Marigold S. Holmes
Roger and Elizabeth Jahncke
Ramanjot Kaur Johal
Marcela J. Hahn and Albie Kelley
Peter and Mimi Hein
Brian Hickey
Edgar M. Housepian
Ellen Icolari
Steven Jervis
Lenore Klein
Scott Kline and Lenore Nadler-Kline
Ahovi Kponou
Linda Levine

Trudy Lieberman
Fred and Joan Lowenfels
Lurra Lupone
Alice L. Mairs
Mary E. Marquardt
Terrence F. Martell
Kathryn Miele and Benjamin Hedin
A. Slade and Phyllis Mills
Mobil Foundation, Inc.
Marjorie Morrow and Alan Freedman
Allison Muth
Chris and Elizabeth Nelson
Anita Nemetz
New York Language Center
Kathleen M. Nokes
Sidney Offitt
Jacob Olidort
Paul O’Sullivan
Kristen Pendleton and Alan Friedlander

Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbus and Dan Cogan
Liz Garbu
In Memoriam
Dr. J. Michael Adams

President of Fairleigh Dickinson University
Board Member and Friend of One To World
International student shares Thanksgiving through One To World Holiday Homestay.

One To World student delegate at Foreign Affairs Conference at West Point.
## Statement of Activities

For the Fiscal Year Ended June 30, 2012.

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2012 UNRESTRICTED</th>
<th>2012 TEMPORARILY RESTRICTED</th>
<th>2012 TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Public Support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$116,405</td>
<td>$115,114</td>
<td>$115,114</td>
<td></td>
</tr>
<tr>
<td>Benefit Income, Net</td>
<td>$361,217</td>
<td>$431,543</td>
<td>$431,543</td>
<td></td>
</tr>
<tr>
<td>Government Grants</td>
<td>$116,000</td>
<td>$116,000</td>
<td>$116,000</td>
<td></td>
</tr>
<tr>
<td>Foundation and Other</td>
<td>$192,546</td>
<td>$211,663</td>
<td>$20,000</td>
<td>$231,663</td>
</tr>
<tr>
<td>Total Public Support</td>
<td>$786,168</td>
<td>$874,320</td>
<td>$20,000</td>
<td>$894,320</td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Income</td>
<td>$144,512</td>
<td>$158,296</td>
<td>$158,296</td>
<td></td>
</tr>
<tr>
<td>Membership and Other Income</td>
<td>$60,177</td>
<td>$57,406</td>
<td>$57,406</td>
<td></td>
</tr>
<tr>
<td>Interest and Dividends</td>
<td>$2,133</td>
<td>$1,861</td>
<td>$1,861</td>
<td></td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>$0</td>
<td>$15,000</td>
<td>$15,000</td>
<td>$0</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$206,822</td>
<td>$232,563</td>
<td>$15,000</td>
<td>$217,563</td>
</tr>
<tr>
<td><strong>Total Public Support &amp; Revenue</strong></td>
<td>$992,990</td>
<td>$1,106,883</td>
<td>$5,000</td>
<td>$1,111,883</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td>$537,053</td>
<td>$606,234</td>
<td>$606,234</td>
<td></td>
</tr>
<tr>
<td>Management and General</td>
<td>$102,258</td>
<td>$139,838</td>
<td>$139,838</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>$114,493</td>
<td>$129,219</td>
<td>$129,219</td>
<td></td>
</tr>
<tr>
<td>Benefit Expenses</td>
<td>$137,306</td>
<td>$136,609</td>
<td>$136,609</td>
<td></td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$891,110</td>
<td>$1,011,900</td>
<td>$0</td>
<td>$1,011,900</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$101,880</td>
<td>$94,983</td>
<td>$5,000</td>
<td>$99,983</td>
</tr>
<tr>
<td><strong>Net Assets - Beginning</strong></td>
<td>$592,277</td>
<td>$679,157</td>
<td>$15,000</td>
<td>$694,157</td>
</tr>
<tr>
<td><strong>Net Assets - Ending</strong></td>
<td>$694,157</td>
<td>$774,140</td>
<td>$20,000</td>
<td>$794,140</td>
</tr>
</tbody>
</table>
OUR BOARD

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

VICE CHAIR
Michael B. Sperling
Vice President, Academic Degree Programs
The Culinary Institute of America

TREASURER
Marc D. Ganz
Partner/Principal, Ernst & Young

SECRETARY
L. Jane Bush
Director, Office for International Affairs, Pratt Institute

Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.

CHAIR
Wenke B. Thoman Sterns
Managing Director
Industrial Mineral Holdings, Inc.
“One To World is the embassy for friendship and communication. You will remain in my heart when I return home.”

- Hua Liu, Student from China studying Library Sciences at Queens College