"If we are to live together in peace, we must come to know each other better."

- Lyndon B. Johnson
GREETINGS ................................................................. 2
WHY ONE TO WORLD MATTERS ................................. 3
OUR REACH .................................................................. 4-5
ONE TO WORLD’S GLOBAL CLASSROOM ..................... 6-7
COMMUNITY VISITS .................................................. 8-9
MEETING NEW YORKERS .......................................... 10-11
FOREIGN AFFAIRS CONFERENCES .............................. 12-13
SOCIAL GATHERINGS ................................................. 14-15
PARTNERSHIPS ........................................................ 16-17
MEMBERSHIP OF COLLEGES AND UNIVERSITIES ........... 18-19
FULBRIGHT AWARDS DINNER .................................. 20-21
FY16 SUPPORTERS ................................................... 22-23
FY16 FINANCIALS ...................................................... 24
BOARD AND STAFF ................................................... 25

“One To World programs always leave me inspired and help me to understand how amazing the American community is.”

Pratyusha Guduru
Student from India
Fairleigh Dickinson University
WHY ONE TO WORLD MATTERS

As international conflicts change the landscape of New York City, the United States, and the world, the need to cultivate productive and peaceful relations among nations grows more urgent every day.

One To World takes up this challenge and brings Americans together with international university students from all over the world for face-to-face personal encounters.

• Young leaders from around the world find that their view of other cultures shifts dramatically through meaningful dialogue with their peers from many countries and with Americans.

• New York City public school students suddenly see new possibilities for their own futures after connecting with young people from over 100 countries.

• Americans open their minds and hearts as they welcome these outstanding unofficial ambassadors from around the globe into their homes and businesses.

DEAR FRIENDS of One To World,

Take one remarkable (but often ignored) resource: the talents, ideas, and knowledge of 91,000 international students and Fulbright scholars who make the tri-state area the most popular study-abroad destination in the country.

Add one phenomenally committed cohort: New York area residents dedicated to building positive relationships with young leaders from around the world.

The result? One To World’s recipe for a better future.

We are proud to share this report with you. Inside, you’ll see how we work every day to bring people from around the globe together in conversation and action, face-to-face. We have so much to learn from each other, and One To World makes it happen.

June 2016 saw an executive director transition for One To World, and as we salute Deborah Clifford’s record of accomplishment, we pledge to build steadily on this foundation of growth and excellence.

Thank you for being with us every step of the way.

Wenke Thoman Sterns
Chair, Board of Directors

Jen E. Clarke
Executive Director

One To World is designated by the U.S. Department of State as the Official Coordinator of Enrichment Programs for Fulbright grantees in the New York area.
In 2015-16, One To World engaged thousands of young leaders from 122 countries in meaningful exchanges with Americans and each other. They return home having formed bonds that support positive international alliances in the future.

Country and territory listings as reported by students/scholars.
Elementary students in Brooklyn study European geography with a Global Guide from France.

Through One To World’s **GLOBAL CLASSROOM**, New York City K-12 students gain first-hand knowledge of world cultures when Global Guides—international students and Fulbright scholars—lead workshops in public schools and after-school programs across the city.

In the 2015-16 academic year, Global Guides from 44 countries delivered 393 workshops to 563 students throughout Manhattan, Brooklyn, the Bronx and Queens.

Many students had never heard of Uganda before Mabingo, a Fulbright student, led a workshop on dance education in his country.

Nida, a Fulbrighter from Pakistan, leads after-school students in an exploration of the ways people in Pakistan obtain clean water.

“I like Global Classroom more than any regular day at class. The Global Guides give me information about so many things I’ve never heard of.”

*Kevon*

High School Student
Bushwick Community High School

“96% of students said *Global Classroom* helped them appreciate and understand other cultures, as well as increase awareness and appreciation of their own cultural identity.”

*David Reynolds*

English Language Arts Teacher
Bushwick Community High School

“As we seek to prepare students for a world that fits in the palm of their hand, *Global Classroom* is a chance for students to expand their horizons, and discover similarities between themselves and someone from half a world away.”

*David Reynolds*

English Language Arts Teacher
Bushwick Community High School
Day trips throughout the tri-state area bring international students and scholars into the beautiful countryside surrounding New York City.

One To World’s **COMMUNITY VISITS** bring young global leaders into American homes and communities outside the city. These are our most popular programs, as the personal connections formed during these homestays often last a lifetime.

In 2015-16, 173 students were hosted by 98 families for holiday and weekend homestays in Mountain Lakes, New Jersey; Lancaster County, Pennsylvania; Westchester County, New York; Fairfield County, Connecticut; and Bushwick, Brooklyn.

One To World hosts have been welcoming students into their homes in Bushwick, Brooklyn for over 12 years.

An afternoon spent with Kate and Joel (my hosts) has given me an incredibly rare insight — it has shown me how diverse American society can be and how important it is to have an intercultural dialogue.

*Andrea Pruchova*
Fulbright Scholar from Czech Republic
New York University

Host families from Mountain Lakes, NJ share their holiday traditions with students and scholars from around the world.
One To World offers a full schedule of behind-the-scenes looks at neighborhoods and institutions throughout the year.

One To World’s Conversations with World Leaders program enables Fulbright scholars to exchange ideas and insights with exemplary New Yorkers, such as Didric Cederholm, Founding Partner and Chief Investment Officer of Lion Point Capital.

“

As a former Fulbright grantee, I believe strongly in the global value of cultural exchange. When we welcome young scholars to our home, getting to know one another as we share a meal, we are also sharing our cultures in a meaningful way. This is not only a pleasure, but an honor.

Barbara Ogurek
New York City Host

MEANINGFUL EXCHANGES between international students and New Yorkers occur all year long through programs in local homes, businesses, neighborhoods and institutions.

YOU CAN VOLUNTEER TO BE A HOST!

One To World is always seeking individuals and families to host international students and scholars in their homes and communities.

Contact Asya Dinets at asya@one-to-world.org to learn more.
One To World brings authentic global voices to U.S. MILITARY AND NAVAL ACADEMY CONFERENCES.

Select delegations of 20-30 international students and Fulbright scholars are sponsored and prepared by One To World each year to attend four-day Foreign Affairs Conferences at the U.S. Military Academy at West Point (SCUSA) and the U.S. Naval Academy in Annapolis (NAFAC).

In 2015-16, roundtable topics included:
• Civil-Military Relations: Should the Military be Representative of Society?
• The International Feminization of Poverty
• Democratization: An Assessment of Global Trends
• Worldwide Equal Education in the 21st Century
• Russia: Power, Democracy, Equality, and Decline
• Economic Empowerment of Women
• South America: Social, Economic, and Political Inequality
• Terrorism: Understanding the Gender Dimension

“I truly can say that when I am old and look back to what I did in my time in the U.S., this conference is one of the things I will talk about.”

Annika Luedke
Student from Germany
The City College of New York, CUNY

“One To World’s delegation shares international perspectives with top undergraduate students from across the United States.”

“One To World’s participation in our conference is part of what makes it so great for our participants. The perspectives your students bring are irreplaceable.”

Major Jack Morrow
U.S. Military Academy
One To World throughout the year introduce students and scholars from more than 100 countries to each other and to Americans, building relationships that span the globe and last a lifetime.

Students and scholars enjoy a day of hiking along the Appalachian Trail in Westchester County, NY.

International students and scholars come together for One To World’s Yoga in Central Park.

The One To World Twilight Cruise is a highlight of the year’s social calendar, bringing together over 500 international students to celebrate the end of the semester while seeing the city from a unique perspective.

“[One To World programs are like taking home with you a little piece of every single part of the globe even without having been there. That is priceless....].”

Fernanda Andre
Fulbright Student from Mozambique
Montclair State University
One To World **PARTNERSHIPS** with other outstanding New York City organizations encourage global citizenship.

In 2015-16, we partnered with the following non-profits for community service volunteer programs:

- American Littoral Society Beach Clean-Up
- ArchCare
- Bronx River Alliance, Inc
- Bushwick City Farm
- CITYarts, Inc
- City Harvest
- Gowanus Canal Conservancy
- Lower East Side Ecology Center
- Midnight Run
- Randall’s Island Park Alliance
- Publicolor
- St. Francis Xavier Soup Kitchen
- St. Mary’s Episcopal Church, Harlem

Cleaning up the beach at Coney Island, One To World volunteers enthusiastically embrace the American service tradition.

City Harvest hosts One To World volunteers to distribute fresh produce in Astoria, Queens.

One To World joins local youth and professional artists in Bushwick, Brooklyn, partnering with CITYarts, which transforms communities through public art.

"Volunteering in the soup kitchen was an awesome experience. Because of One To World, I gained a fuller appreciation for the reality of those who are homeless and a more well-rounded perspective of New York City."

Elizabeth Chan
Fulbright Student from New Zealand
Yale University
One To World is proud to partner with
INTERNATIONAL EDUCATORS whose careers
are dedicated to providing the best possible experiences for the global students
and scholars on their campuses. Monthly membership meetings provide
opportunities for professional development, and Intercultural Workshops
address the growing on-campus need for cultural competence.

Our former students and Fulbright grantees, Zony Maya and Manuel
Molina Martagon from Mexico are featured in a One To World video
shown at the Fulbright Awards Dinner and seeing them always makes
me smile. Quite simply, their experience in the United States cannot be
separated from their interaction with One To World. It broadened their
view beyond the college and the classroom. One To World programs
provide the introduction to American life that we do not always have the
resources to provide at the college.

I have watched as One To World has evolved to meet the needs of both
international educators and the students and scholars with whom we
work. How do you get so much done with so few people? I know
One To World will continue to grow and change but your role as an
essential part of the international education community will always
be consistent.

‘The One To World monthly meetings
are not to be missed!’ This is what my staff
told me twelve years ago when I first
became the Director of the International
Student Office at SVA. The meetings were
my first introduction to my international
education colleagues. I was immediately
struck by the collaborative atmosphere.
I met so many leaders in the field and
marveled that everyone from directors to
entry level staff were welcomed, contributed
and learned. These gatherings continue
to be essential to my learning and
professional growth in the field.

Kaori Uchisaka
School of Visual Arts

2015-16 Institutional Members

AIESEC US
The Art Students League of New York
Barnard College, Columbia University
Baruch College, CUNY
Baruch College, Weissman Center for
International Business
Berkeley College
Borough of Manhattan Community
College, CUNY
Bronx Community College, CUNY
Brooklyn College, CUNY
Caldwell University
The City College of New York, CUNY
The City University of New York
College of Staten Island, CUNY
Columbia University
The Culinary Institute of America
Drew University
Educational Housing Services (EHS)
ELS Language Centers
Fairfield University
Fairleigh Dickinson University
Farmingdale State College, SUNY
Fashion Institute of Technology, SUNY
Felician College
Fordham University
Goldstein and Cheung LLP
The Graduate Center, CUNY
Hofstra University
Hunter College, CUNY
Hunter College, International
English Language Institute
Institute of International Education (IIE)
interEDGE
International Education Training Services
(IE TS)
International House
Iona College
John Jay College of Criminal Justice, CUNY
LaGuardia Community College, CUNY
The Lee Strasberg Theatre & Film Institute
LIM College
Manhattan College
Manhattanville College
Marymount Manhattan College
Mercy College
Metropolitan College of New York
Montclair State University
Mountbatten Institute
New Jersey City University
New Jersey Institute of Technology
New York Language Center
New York Medical College
New York University
New York University, College of Arts and Science
New York University Langone
Medical Center
New York University, School of Professional Studies
Pace University
Pratt Institute
Queens College, CUNY
Queensborough Community College, CUNY
The Rockefeller University
Rockland Community College, SUNY
Rutgers, The State University of New Jersey
School of Visual Arts
Sotheby’s Institute of Art
St. Francis College
St. John’s University
St. Peter’s University
Stevens Institute of Technology
Study New York
Suffolk County Community College, SUNY
SUNY College at Old Westbury
Teachers College, Columbia University
The Cooper Union
The New School
Touro College
Vaughn College of Aeronautics
and Technology
Wagner College
William Paterson University
World Education Services, Inc.
Yeshiva University
One To World’s annual FULBRIGHT AWARDS DINNER salutes international leaders who are making significant contributions in education, law, business and diplomacy.

Honoree Clarke Murphy, Outgoing Executive Director Deborah L. Clifford, and Co-Chair and Former Honoree David W. Heleniak.

The world needs leadership and direction. One To World and Fulbright are creating future leaders who understand that differences don’t have to end in conflict. Being a leader in global business, I can tell you that we need your efforts to help us make a better world.

Honoree Terrence F. Martell
Director, Weissman Center for International Business
Saxe Distinguished Professor of Finance
Baruch College, CUNY

As liberal democracies around the world become more fractured and inward-looking, we must increase our support for student exchange, and remind people of the benefits such exchanges produce for everyone.

Honoree Terrence F. Martell

Being a foreign student in the U.S. is rewarding, but can also be scary. Personal connections between Americans and students can have profoundly positive effects. That’s why One To World is dear and near to my heart.

Honoree Wenke B. Thoman Sterns
Managing Director, Industrial Minerals Holdings
Chair, One To World Board of Directors

It is abundantly clear how much students appreciate being welcomed into American homes and businesses as part of the One To World family. I am now part of that family too.

Honoree Didric Cederholm
Founding Partner & Chief Investment Officer
Lion Point Capital
Fulbright Grantee from Sweden

It is abundantly clear how much students appreciate being welcomed into American homes and businesses as part of the One To World family. I am now part of that family too.

Honoree Didric Cederholm

Fulbright grantee from New Zealand, Elizabeth Chan, Honoree Wenke B. Thoman Sterns, and Honorary Chair Harriet Mayor Fulbright.

Being a foreign student in the U.S. is rewarding, but can also be scary. Personal connections between Americans and students can have profoundly positive effects. That’s why One To World is dear and near to my heart.

Honoree Wenke B. Thoman Sterns
Managing Director, Industrial Minerals Holdings
Chair, One To World Board of Directors

It is abundantly clear how much students appreciate being welcomed into American homes and businesses as part of the One To World family. I am now part of that family too.

Honoree Didric Cederholm
Founding Partner & Chief Investment Officer
Lion Point Capital
Fulbright Grantee from Sweden

As liberal democracies around the world become more fractured and inward-looking, we must increase our support for student exchange, and remind people of the benefits such exchanges produce for everyone.

Honoree Terrence F. Martell
Director, Weissman Center for International Business
Saxe Distinguished Professor of Finance
Baruch College, CUNY

Honoree Didric Cederholm and Nida Zafar, Fulbright grantee from Pakistan.

One To World Executive Directors, past and future, celebrate the 2016 Fulbright Awards Dinner.
### One To World’s Financials for the Fiscal Year Ended June 30, 2016.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>UNRESTRICTED</td>
<td>TEMPORARILY RESTRICTED</td>
<td>TOTAL</td>
<td></td>
</tr>
<tr>
<td><strong>Public Support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$102,819</td>
<td>$104,474</td>
<td>$104,474</td>
<td></td>
</tr>
<tr>
<td>Benefit Income, Net</td>
<td>$518,085</td>
<td>$612,966</td>
<td>$612,966</td>
<td></td>
</tr>
<tr>
<td>Government Grants</td>
<td>$92,320</td>
<td>$90,000</td>
<td>$90,000</td>
<td></td>
</tr>
<tr>
<td>Foundation and Other</td>
<td>$257,679</td>
<td>$229,902</td>
<td>$10,000</td>
<td>$239,902</td>
</tr>
<tr>
<td><strong>Total Public Support</strong></td>
<td>$970,975</td>
<td>$1,037,342</td>
<td>$1,047,342</td>
<td></td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Income</td>
<td>$101,680</td>
<td>$119,766</td>
<td>$119,766</td>
<td></td>
</tr>
<tr>
<td>Membership and Other Income</td>
<td>$125,658</td>
<td>$132,117</td>
<td>$132,117</td>
<td></td>
</tr>
<tr>
<td>Interest and Dividends</td>
<td>$935</td>
<td>981</td>
<td>981</td>
<td></td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>$0</td>
<td>$35,000</td>
<td>($35,000)</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$228,273</td>
<td>$252,864</td>
<td>$217,864</td>
<td></td>
</tr>
<tr>
<td><strong>Total Public Support &amp; Revenue</strong></td>
<td>$1,199,248</td>
<td>$1,325,206</td>
<td>($25,000)</td>
<td>$1,300,206</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td>$786,478</td>
<td>$820,406</td>
<td>$820,406</td>
<td></td>
</tr>
<tr>
<td>Management and General</td>
<td>$115,695</td>
<td>$192,597</td>
<td>$192,597</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>$183,045</td>
<td>$187,952</td>
<td>$187,952</td>
<td></td>
</tr>
<tr>
<td>Benefit Expenses</td>
<td>$123,856</td>
<td>$161,150</td>
<td>$161,150</td>
<td></td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$1,209,074</td>
<td>$1,362,105</td>
<td>$1,362,105</td>
<td></td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>$9,826</td>
<td>($36,899)</td>
<td>($25,000)</td>
<td>($61,899)</td>
</tr>
<tr>
<td><strong>Net Assets - Beginning</strong></td>
<td>$753,506</td>
<td>$708,680</td>
<td>$35,000</td>
<td>$743,680</td>
</tr>
<tr>
<td><strong>Net Assets - Ending</strong></td>
<td>$743,680</td>
<td>$671,781</td>
<td>$10,000</td>
<td>$681,781</td>
</tr>
</tbody>
</table>

### Board of Directors

**Chair**
Wenke B. Thoman Sterns  
Managing Director  
*Industrial Mineral Holdings*

**Treasurer**
Jeff Dailey  
Managing Director  
*TPG Growth*

Deborah L. Clifford  
Executive Director, *One To World*

Yann Coatanlem  
Managing Director, *Citigroup Global Markets*

Jennifer Cohan  
President, *Edelman New York*

Dario A. Cortes, Ph.D.  
Senior Vice President of Strategic Alliances  
*Berkeley College*

Marc D. Ganz, Esq.  
Principal, Northeast Retail & Apparel Leader;  
International Tax Services, *Ernst & Young LLP*

Jay R. Grant, Esq.  
Senior Vice President and General Counsel  
*Fusion Media Group Univision Communications Inc.*

Françoise Hanonik  
Head of Human Resources  
*Deutsch Family Wine & Spirits*

**Vice Chair**
Michael B. Sperling, Ph.D.  
Vice President for Academic Affairs  
*The Culinary Institute of America*

**Secretary**
L. Jane Bush  
Director, Office for International Affairs  
*Pratt Institute*

Sue Henderson, Ph.D.  
President, *New Jersey City University*

Robert Lapiner, Ph.D.  
Professor and Dean Emeritus, School of Professional Studies, *New York University*

Claudette Mayer  
Former International Banker & Concert Series Manager  
*Andrea Moo-Young Bermudez*

Director, Treasury & Trade Solutions  
*Latin America Institutional Client Group Citigroup*

Jennifer J. Raab, Esq.  
President, *Hunter College, CUNY*

Joseph Salim, DMD  
Founder and Executive Director  
*Virtue Foundation*

Peter M. Wolf, Ph.D.  
*Peter Wolf Associates, Inc.*

### Staff

Jan E. Clarke  
Incoming Executive Director

Deborah L. Clifford  
Outgoing Executive Director

Jane Elizabeth Brown  
Director of Membership and Sponsorship

Jessica Coffey  
Director of Development

Asya Dinets  
Director of Enrichment Programs

Johanna Goossens  
Development Coordinator

Lydia Haddag  
Enrichment Programs Global Fellow

Molly Hampton  
Coordinator of Enrichment Programs

Shayna Jeffers  
Director of Finance and Administration

Marissa Munn  
Director of *Global Classroom*

Kate Shields  
Coordinator of *Global Classroom*

Genna Smith  
Administrative Coordinator
TO LEARN MORE
Please visit our website: www.one-to-world.org

TO SUPPORT
Please contact Jen E. Clarke, Executive Director, at 212.431.1195 ext. 25
or visit our website at one-to-world.org/donate.